Appendix 1: General Fund Revenue Monitoring 2017-18 Month 8 by Individual Variance

Directorate / Service Area	Description of Over/(Under) Spend	Category	Over-spend	Under-spend	Net Over/(Under) Spend
			£000	£000	£000
RESOURCES					
Corporate Real Estate	Commercial Property - Shortfall against the commercial property income target due to savings materialising over a longer time frame (including refurbishment work in commercial let).	Savings Unachievable in 2017-18	742		742
Corporate Real Estate	Vacancy savings and admin budget savings.	Underspend		(151)	(151)
Corporate Real Estate	Business rates savings as a result of moving Council properties to commercial lettings.	Underspend		(150)	(150)
Financial Management	Detailed budget review savings.	Underspend		(350)	(350)
Financial Management	Cash recovery project successfully generating additional income.	Underspend		(160)	(160)
Financial Operations	Underspend in staffing budgets.	Underspend		(125)	(125)
Financial Operations	Accounts payable, debtors review and processing staffing underspends.	Underspend		(180)	(180)
Facilities Management	Expenditure on buildings being held to a minimum with no contingency for urgent repair requirements.	Underspend		(933)	(933)
Facilities Management	Budgets carried forward from 2016-17 no longer required.	Underspend		(143)	(143)
Assembly Hall	Additional Assembly Hall income above the budgeted target.	Unbudgeted Income		(60)	(60)
Total Resources			**742**	**(2,252)**	**(1,510)**
CHIEF EXECUTIVE'S DEPARTMENT					
Chief Executive	Underspend as a result of early delivery of 2018-19 saving.	Underspend		(148)	(148)
Communications and Change	Underspend in running costs within Print Services and elsewhere in Communications and Change division	Underspend		(102)	(102)
Strategy and Change	Underspend in running costs within Strategy and Change division.	Underspend		(50)	(50)
Total Chief Executive's Department			**0**	**(300)**	**(300)**
CHILDREN'S SERVICES					
Youth and Communities - Youth Offending Service	Youth Justice Board grant does not cover continuing increase in remand pressures.	Prior Year Ongoing Pressure	450		450
Youth and Communities - Youth Commissioning	Freeze on current procurement cycle to support directorate financial pressures.	Underspend		(500)	(500)
Safeguarding and Family Support - Disabled Children's Service	Increased demand for high level personal budgets to deliver community based packages in disabled children's service. Increase in costs following judicial review of packages of support.	Prior Year Ongoing Pressure	341		341
Safeguarding and Family Support - Children in Need	Increase in court fees due to increased demand in children in need service.	Current Year New Pressure	150		150
Safeguarding and Family Support - Children in Need	Agency cover to support significant levels of staff turnover in children in need service.	Prior Year Ongoing Pressure	100		100
Safeguarding and Family Support - Children Looked After	Significant increase in the number of care leavers to whom the Council is required to offer a service. Includes rising 18s (Southwark judgement).	Prior Year Ongoing Pressure	500		500
Safeguarding and Family Support - Unaccompanied Asylum Seeker Children	Recent legislation allows young people to 'stay put' in their Children Looked After placements. Grants given towards asylum young people (post 18) are significantly lower than 'staying put' costs.	Prior Year Ongoing Pressure	224		224
Safeguarding and Family Support - Fostering	Fostering placements - due to savings being applied to support reduction in CLA - expected to be unachievable.	Prior Year Ongoing Pressure / Savings Unachievable in 2017-18	158		158
Safeguarding and Family Support - Children Looked After	Increase in the number and complexity of cases for under 18 cohort of Children Looked After (mainly regulated residential placements).	Prior Year Ongoing Pressure	2,250		2,250
Safeguarding and Family Support - Children Looked After	Reduction in number of new therapeutic residential placements.	Underspend		(78)	(78)
Safeguarding and Family Support - Children Looked After	Increase in high cost residential placements related to increase in high risk/highly vulnerable young people becoming looked after.	Prior Year Ongoing Pressure	787		787
Learning and Schools - Pupil Services	Additional income and staff vacancies in the Education Psychology Service.	Unbudgeted Income / Underspend		(53)	(53)
Learning and Schools - Pupil Services	Increase in demand for personal transport budgets.	Prior Year Ongoing Pressure	52		52
Learning and Schools - Schools HR & Payroll	Shortfall in traded income in Schools HR from schools following academy conversions and maternity leave staffing pressure.	Current Year New Pressure	86		86
Learning and Schools - Governor Services	Staff vacancies.	Underspend		(56)	(56)
Learning and Schools - Early Years	Staff vacancies and additional income from the provision of childcare in children's centres.	Underspend / Unbudgeted Income		(77)	(77)
Learning and Schools - Early Years	Loss of Dedicated Schools Grant (DSG) funding for under 3's childcare subsidy in nursery schools following implementation of a national funding formula for early years (£510k) offset by reallocations of budgets from elsewhere.	Current Year New Pressure	365		365
Learning and Schools - Early Years	Staff vacancies in early years following the implementation of Bright Start Islington.	Underspend		(100)	(100)
Learning and Schools - Early Years	Loss of DSG funding (£511k) for family support workers following implementation of a national funding formula for early years offset by staffing restructure and staff vacancies.	Current Year New Pressure	125		125
Learning and Schools - Early Years	Over 5's childcare subsidy overspend following the decision to continue existing provision for current year following loss in DSG funding from the implementation of a national funding formula for early years and the expiry of new homes bonus funding.	Current Year New Pressure	388		388
Learning and Schools - Early Years	Estimated impact of loss of DSG funding for early years priority referral places for under 3s from the implementation of a national funding formula for early years.	Current Year New Pressure	135		135
Learning and Schools - Pupil and School Support Services	Loss of de-delegated funding following in-year academy conversions.	Current Year New Pressure	10		10
Learning and Schools - Pupil and School Support Services	Unbudgeted income from previously agreed schools contribution to Local Government Pension Scheme.	Unbudgeted Income		(400)	(400)
Learning and Schools - Pupil and School Support Services	Unachieved traded income across Learning and Schools division.	Prior Year Ongoing Pressure	100		100
Partnerships and Service Support - ICT, Information and Performance	Additional schools traded income.	Unbudgeted Income		(34)	(34)

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Partnerships and Service Support - Service Support	Unfunded directors post, but funding identified for 2018-19 onwards.	Current Year New Pressure	134		134
Partnerships and Service Support - Service Support	Re-phasing of savings from restructure of business support unit (£260k delivered in 2017-18). Action is being taken to reduce this overspend further in 2017-18.	Savings Unachievable in 2017-18	40		40
Partnerships and Service Support - Cardfields	Additional boiler replacement costs and shortfall in income.	Prior Year Ongoing Pressure	86		86
Partnerships and Service Support - Special Educational Needs (SEN) Transport	Increasing numbers of pupils and complexity of need.	Prior Year Ongoing Pressure	528		528
Partnerships and Service Support - Universal Free School Meals (UFSM)	Estimated increase in cost of UFSM as pupil numbers increase and less pupils fall within statutory free school meal entitlements. Forecast will be firmed up following the processing of school meal claims in October.	Prior Year Ongoing Pressure	100		100
Partnerships and Service Support - Schools Finance	Staff vacancies.	Underspend		(15)	(15)
Partnerships and Service Support - Schools Capital and Asset Management	Capitalisation of schools capital team costs.	Underspend		(100)	(100)
Partnerships and Service Support - Schools Capital and Asset Management	The Council's contribution to Holloway Pool cleaning costs.	Prior Year Ongoing Pressure	60		60
Employment, Skills and Culture - Adult and Community Learning	Vacancies in the Adult and Community Learning.	Underspend		(20)	(20)
Employment, Skills and Culture - Arts Service	Underspend in the Arts service.	Underspend		(5)	(5)
Employment, Skills and Culture - Employment	Forecast underspend against the employment service from additional earned income.	Unbudgeted income		(30)	(30)
Employment, Skills and Culture - Employment	Remove one-off balance of childcare subsidy budget not required. This leaves an ongoing core funded budget of £85k which is sufficient to meet demand.	Underspend		(136)	(136)
Total Children's Services			**7,169**	**(1,604)**	**5,565**
ENVIRONMENT AND REGENERATION					
Public Realm	Delayed delivery of prior year savings in Street Environmental Services.	Savings Unachievable in 2017-18	258		258
Public Realm	Delayed delivery of new savings in Street Environmental Services.	Savings Unachievable in 2017-18	956		956
Public Realm	Additional operating costs in Street Environmental Services.	Prior Year Ongoing Pressure	1,435		1,435
Public Realm	Additional agency costs.	Current Year New Pressure	600		600
Public Realm	Unrealisable income target from Arqiva Street Lighting WIFI concession.	Prior Year Ongoing Pressure	170		170
Public Realm	Income target in Energy Services.	Prior Year Ongoing Pressure	100		100
Public Realm	Trampoline Park delays as a result of General Election in June 2017.	Current Year New Pressure	200		200
Public Realm	Decisions around parks seasonal events delayed.	Savings Unachievable in 2017-18	200		200
Directorate	Annual subscription charge for Box.	Current Year New Pressure	69		69
Public Realm	Purchase of phones for front line operatives.	Current Year New Pressure	50		50
Public Realm	Additional income in parking.	Unbudgeted Income		(520)	(520)
Public Realm	Contract saving in parking.	Underspend		(600)	(600)
Public Realm	One-off payment from advertising contract.	Unbudgeted Income		(306)	(306)
Public Realm	Underspend on depots budgets.	Underspend		(373)	(373)
Public Realm	Additional sports income.	Unbudgeted Income		(256)	(256)
Public Realm	Reduced maintenance costs within Greenspace and Leisure.	Underspend		(114)	(114)
Public Realm	Capital spend previously assumed to be financed by revenue.	Underspend		(826)	(826)
Public Realm	One-off payment from TfL relating to bridge works in Holloway Road.	Unbudgeted Income		(250)	(250)
Public Protection	Holding vacancies across the division.	Underspend		(504)	(504)
Directorate	Additional iCo income.	Unbudgeted Income		(100)	(100)
Public Realm	Additional builders licence income.	Unbudgeted Income		(25)	(25)
Total Environment and Regeneration			**4,038**	**(3,874)**	**164**
HOUSING AND ADULT SOCIAL SERVICES					
Temporary Accommodation and Housing Needs	Overspend on direct and indirect costs of Temporary Accommodation. The direct costs relate to the challenges and relatively unknown impact resulting from the replacement of the Temporary Accommodation management fee payment system with the DCLG Flexible Homelessness Grant. The indirect costs largely relate to legal costs.	Current Year New Pressure	323		323
Housing Administration and Strategy and Development	Underspend owing to vacancies being held to manage the temporary accommodation overspend.	Underspend		(323)	(323)
Total Housing General Fund			**323**	**(323)**	**0**
Adult Social Care	Underspend in Adult Social Care division.	Underspend		(81)	(81)
Integrated Community Services	Non delivery of savings in Integrated Community Services.	Savings Unachievable in 2017-18	1,251		1,251
Integrated Community Services	Underspend across Integrated Community Services.	Underspend		(86)	(86)
Integrated Community Services	Placement pressure in Integrated Community Services.	Current Year New Pressure	687		687
Integrated Community Services	Underspend in In-House Older People Services.	Underspend		(34)	(34)
Integrated Community Services	Overspend in In-House Physical Disability Services.	Current Year New Pressure	22		22
Strategy and Commissioning	Non delivery of savings in Strategy and Commissioning.	Savings Unachievable in 2017-18	925		925

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Strategy and Commissioning	Transformation commissioning pressure.	Current Year New Pressure	23		23
Strategy and Commissioning	Placement pressure in Mental Health Services.	Current Year New Pressure	455		455
Strategy and Commissioning	Underspend in block contracts, primarily rising through over collection of client contributions.	Underspend		(141)	(141)
Strategy and Commissioning	Integrated Community Equipment Service (ICES) overspend of £274k, of which £137k is attributable to the Whittington Hospital.	Prior Year ongoing pressure	137		137
Strategy and Commissioning	Overspend in Mental Health Commissioning pooled budget.	Current Year New Pressure	46		46
Strategy and Commissioning	Underspend on Carers pooled budget.	Underspend		(92)	(92)
Learning Disability Services	Non delivery of savings in Learning Disability Services.	Savings Unachievable in 2017-18	1,473		1,473
Learning Disability Services	Overspend in In-House Learning Disability Services.	Savings Unachievable in 2017-18	311		311
Learning Disability Services	Additional pressures in Learning Disability Services due to London Living Wage, Sleep-in judgements and additional capacity in Shared Lives and Community Access.	Prior Year ongoing pressure	493		493
Learning Disability Services	Staffing Pressure in Learning Disability Services	Current Year New Pressure	172		172
Learning Disability Services	Placement Pressure in Learning Disability Services	Current Year New Pressure	549		549
Adult Social Care	Additional social care funding announced in Budget 2017 (One-off).	Unbudgeted Income		(3,000)	(3,000)
Adult Social Care	Release of S117, bad debt provision and direct payments surpluses (One-off).	Underspend		(1,800)	(1,800)
Adult Social Care	Management actions.	Management Action		(400)	(400)
Total Adult Social Services			**6,544**	**(5,634)**	**910**
Total Housing and Adult Social Services			**6,867**	**(5,957)**	**910**
PUBLIC HEALTH					
No estimated overspends/underspends greater than £100k					0
Total Public Health			**0**	**0**	**0**
DIRECTORATE TOTAL			**18,816**	**(13,987)**	**4,829**
CORPORATE ITEMS					
No Recourse to Public Funds	Uncontrollable pressure due to the Council's statutory duty to provide assistance to all destitute clients who are Non-European Union nationals and can demonstrate need under Section 21 of the National Assistance Act, 1948. This is commonly referred to as No Recourse to Public Funds (NRPF).	Prior Year Ongoing Pressure	800		800
Cross-cutting Savings	Unachievable savings in 2017-18: - Further channel shift across both Contact Islington and other council services (£435k) - Income generating activities across the council, including increasing Income from existing services, maximising Income from assets and developing new services (£720k)	Savings Unachievable in 2017-18	1,155		1,155
Apprenticeship Levy	Estimated General Fund impact of Apprenticeship Levy.	Current Year New Pressure	600		600
Levies	Underspend on the corporate levies budget compared to the estimate before the start of the financial year.	Underspend		(370)	(370)
Grant Income	Net unbudgeted grant income (net of other corporate pressures), for example to compensate for the impact of Government policy on our retained business rates income in 2017-18 and to reimburse previously top-sliced New Homes Bonus funding.	Unbudgeted Income		(808)	(808)
Total Corporate Items			**2,555**	**(1,178)**	**1,377**
GROSS TOTAL			**21,371**	**(15,165)**	**6,206**